MISSION STATEMENT

Buckham West

The mission of Buckham West is to promote the physical, emotional, intellectual, economic and social well-being of older adults and to promote their participation in all aspects of community life in Faribault and the surrounding area.



Fashions on Central



The mission of Fashions on Central is to provide essential financial support for Buckham West. In addition, Fashions on Central provides volunteer opportunities for its members and is environmentally responsible in encouraging the reuse of serviceable items.

Introduction

Mona Kaiser, Executive Director

It was December, 2019 and Buckham West had just hosted a Ribbon Cutting ceremony for its new building addition. Three months later the entire, beautiful space was totally empty! That's how dramatic of a turn life took when the Covid-19 pandemic impacted our world.





Buckham West was required to close its door for two months, all along continuing to support the community by providing nutritious meals for Faribault's older adults. Unable to host any social activities in the building, we adapted by hosting three Coffee Shop Reunions in Central Park as a way to show that we were still around! Once the doors to Buckham West and Fashions on Central were allowed to re-open, masks and sanitizing became commonplace. Thanks to the hard work of staff member, Brenda Johnson, our Covid plans were written and updated on a regular basis.

Yes, it's true that this report shows reduced participation and financial decline resulting from the virus's lock downs. But please know that the membership and community provided such

moral and financial support that Buckham West was able to not only survive- but thrive. I hope that when future members and staff look through this report they see a yearlong summary of community support and resilience!

2020 Staff

Executive Director
Mona Kaiser
Program Coordinator
Brenda Johnson
Dining Site Manger/Business Office
Deb Kauffmann
Fashions on Central Staff
Kathy Dodds, Gayle Watters

2020 Board of Directors

	<u>Officers</u>	
President - Isa	ibell O'Connor	
Vice-President	- Cathy Hoban	
Treasurer Bromen	- Theresa shenkel	
Secretary - Sheri Eichhorn		
City Council Liaison		
Royal	Ross	

Directors

John Battles Julie Carver Kenn Dubbels George Galvin Winnie Hughes Dave Jacobsen Kathryn Speulda Wally Wetzel

Volunteer Hours

Buckham West continues to rely on its members for many hours of volunteer work. In addition to having a work force that is dedicated to the mission of organization, it saves substantial amounts of money each year in labor costs. The following are those areas in which volunteers assist:

- 1. Blood Pressure Checks
- 2. Board of Directors Work
- 3. Book Club Leaders
- 4. Card Recycling
- 5. Computer Tutors
- 6. Coffee in the Park Help
- 7. Group Leaders
- 8. Health Insurance Counselors
- 9. Defensive Driving Instructors
- 10. Fashions on Central

- 11. Flower Basket Watering
- 12. Funeral Escort
- 13. Handyman Help
- 14. Musicians
- 15. Out to Lunch Planner
- 16. Program Presenters
- 17. Receptionist Desk
- 18. Senior Dining Program
- 19. Tax Preparers
- 20. Will Advice Attorneys

Community Partnerships 43 partners

In order to provide a wider range of programs and services, Buckham West partners with other private and government agencies for additional offerings.

AARP	Faribault Police Department	Parker Kohl Funeral Home
Allina Health/District One Hospital	Faribault Public Schools	Pearson, Carla
Asera Care Hospice	Faribault, City of	Perkins
Bokman, Jean	Friendship Travel	Realife Cooperative
Boldt Funeral Home	Gordy's Handyman Service	SE MN Area Agency on Aging
Bottke, May	Gran Plaza	Sellner, Herb
Buckham Memorial Library	Haag, Bonnie	SEMCAC
Cardinal Pointe	Hafemeyer, Jessica	SE MN Regional Legal Services
Catholic Charities	Harry Brown's	Speikers, Andy
Chets, The	Insty Prints	Stadler, Vicki
Faribault Community Television	Intrepid Home Care	Stewart, Denise
Faribault Daily News	KDHL	Tangren, Reuben
Faribault Fire Department	Koza, Chris	Three Rivers CAC
Faribault Futures	Milestone Senior Living	Wetzel, Char and Wally
Faribault Parks and Rec	Mill City Senior Living	



2020 Programs/Services/Events

January/February/March

Bereavement Support Group **Blood Pressure Screening Book Club** Bunco Card Games Card Making with Bonnie **Census/Election Information Defensive Driving Class** Family Caregiver Support Group Foot Clinic

Health Insurance Counseling Information and Referral Help Joint Pain Class Mah-jongg **Meditation Practice** Out to Lunch Bunch **Powerful Tools for Caregivers** Sail Exercise Class Senior Dining – Holiday Meals/Music Senior Friendship Volunteers Senior and Caregiver Advocate Storytelling Series with Isabell

Tax Prep with AARP Volunteers **Technology Tutoring Trips with Friendship Travel** Writing Group

See page 9 of this report for the timeline that recaps the remainder of 2020 activities.



COVID-19 Pandemic Months

Looking back at the 2019 Annual Report we had a early weeks of 2020 is just how drastically and for how The early shut down mandated by Governor Walz was in Central Park. seen as a 2 week closure. This type of disease outbreak

Thank you for visiting **Buckham West** Due to COVID-19 restrictions, our building is closed for public programming. We are open for individually scheduled appointments.

Staff is available limited hours ~ Call 332-7357

seemed to happen in other parts of not the world, here in MN, not in Faribault.

Obviously, the pandemic was much more serious than a simple shut down and with

effects that reached much further than disruptions in our been a few years ago. program plans. My work now focused on the new territory of COVID-19 Safety and Preparedness Plans. With plan templates under my arm, I frequented the updated guidelines from the MN Stay Safe website.

These plans for Buckham West and Fashions on Central encompassed everything from social distancing and room capacity to air flow and modifying the use of commonly touched items.

The plan was made to match the needs and parameters of an individual program. The nurse and client in close proximity of each other for foot clinic was different than the guidelines needed for re-opening Fashions on Central and keeping its crew of senior-age volunteers safe.

It was very hard to say "no" we can't let you play cards, "no" the AARP program isn't doing tax prep, "no" we can't meet for book club. But while we were saying full slate of opportunities. What we didn't realize in the "no", we were providing a measure of safety. We were able to cautiously re-open in some of the old ways, such as long we would be affected by the COVID-19 pandemic. foot clinic, and in some newer ways such as coffee socials

> I heard the comment "how sad—you have this beautiful new addition and now you can't even use it". But it was because of the expansion that we could use the space to safely distance for coffee shop and other programs. The kitchen upgrades allowed for meal delivery to expand with virtually no disruption in service.

> We developed new ways of doing things such as virtual consultation appointments and curbside meals. Because of our expansion and the technology that came with it, things are possible in ways they wouldn't have

> My co-workers and our Board of Directors were stellar partners and made my job so much easier. I've often reflected on community during my annual meeting report. How we interact with individuals, how we help other agencies connect with senior clients, how other agencies allow us to expand our reach.

While everything has felt highly disconnected, Buckham West is still here and we are still a part of the community.

We keep forging ahead. Brenda Johnson, Program Coordinator



Fundraising

Fashions on Central	\$10,206	Recycled Cards	\$120
Coffee Shop	\$2,930	Tax Prep Donations	\$436
Funeral Escort	\$6,976	Miscellaneous	<u>\$859</u>
Book Sales	\$141	Total General Funds Raised	\$21,668
Cancelled fundraisers due to COVID pandemic include the Bake Sale and Holiday Pop-Up Shoppe. Total reduction of 62% in fundraising income as compared to 2019.		Reserved Funds Donations to Building Expansion	\$56,751

Senior Dining

Total meals prepared in the Buckham West kitchen in 2020= 30,006

Buckham West Meals Served = 318 Clients and 6,037 meals. (congregate and curbside)

Golden Meadows Meals Served = 43 clients served and 4,375 meals

Meals on Wheels Meals delivered = 13,123

Faribault's Head Start = 4,634 children's meals Northfield's Head Start=1,837 children's meals and 312 toddler's meals SEMCAC's Senior Dining has offered a congregate dining program in Faribault since February, 1995. For many community residents, this is what

they know us for— a noon meal for older adults. But in order to safely serve seniors during the Covid-19 pandemic, a new curbside pickup model was implemented. It allowed individuals looking for a nutritious meal the opportunity to receive one in a safe manner. The curbside meal option began in March, 2020, continued throughout the year and into 2021.



Deb Kauffmann Senior Dining Site Manager & Buckham West Business Office Manager

Fashions on Central



2020 was a year of great challenges for Fashions on Central. Due to the Governor's executive order, all non-essential businesses were required to close their

doors for several months. Fashions on Central closed for the first time on March 17, 2020 and re-opened in June. Due to a case of Covid in the building, it was closed for a second time in October and did not open again until January, 2021. This caused sales and donations to be significantly impacted. Thanks to two operating grants, equaling \$7,748, the final income numbers allowed the year to end positively.

2020 Financial Breakdown

Income	\$25,565
Grant funds	<u>+\$7,748</u>
	\$33,313
Expenses	<u>-\$23,107</u>
Net Income	\$10,206



Kathy Dodds Store Manager

1968- Faribault seniors began meeting at McKinley School. An average of 40 seniors played cards and socialized.

1970- The Senior Center, a 501c3 private, non-profit organization, was incorporated under the name of the "Faribo Golden Age Club".

1971- The Golden Agers moved to St. Lucas Convalescent and Geriatric Care Center. Membership was over 1,000 and known as Minnesota's largest and most active senior citizens' group.

1980- Senior Center's Board of Directors passed a resolution announcing its desire for a permanent place to meet.

1981- Group moved to the lower level of the old Armory building.

1984- The Golden Agers moved to the Buckham Memorial Library, although monthly meetings were held at the Knights of Columbus hall because the space at the library wasn't large enough to hold its approximately 576 members.

1989- The City of Faribault and the Senior Center jointly fund a study to assess the needs of Faribault seniors.

1993- Current location was secured and an agreement with the City of Faribault was drafted

1994- The City Council approved the project on June 28, 1994

1995- After two years of fundraising, the Senior Center broke ground on their building in and occupied it in 1996.

2008- Experiencing space constraints, the Senior Center began exploring expansion by soliciting proposals from a variety of architectural firms.

2012- An architect from I & S Group (now known as ISG) met with a newly created committee that was formed for the consideration of a building expansion. The architect drew several concept drawings which were presented back to the committee, a final choice was made and preliminary plans were prepared.

2013- (January) A letter was sent to the City of Faribault requesting that the Senior Center be placed on a City Council meeting agenda to begin discussion about a future building expansion. (May) City Council approved the purchase of a property adjacent to the Senior Center, which will be needed in order to do the expansion. The Senior Center will reimburse the city for the demolition costs. (June) Meetings of inquiry were conducted with three potential Capital Campaign consulting firms. (September) A presentation was made to Joint Committee of city council a plan for expansion and request for property that is needed.

2014- (June) Meeting with City leaders was held to review the 1993 Development Agreement. (September) Negotiations begin with City leaders on a new Development Agreement. This agreement would replace the 1993 document and take effect



when a building expansion is complete. (October) Negotiations complete on the new Development Agreement and approved by City Council at October 28, 2014 meeting. (November) Senior Center Board of Directors approved the agreement at its November 10, 2014 meeting. Document was signed by Mayor John Jasinski, Board Chair Milt Plaisance, City Administrator Brian Anderson and Executive Director Mona Kaiser at same meeting. (December) Interviews of Capital Campaign consulting firms held on December 9th and Cre-



2015- (March) Community Assessment interviews held by Crescendo Consulting. (April) Results of interviews presented on April 20. Board of Directors approved a motion to proceed with hiring Crescendo Consulting to conduct a capital campaign on April 23. (May) Committees formed and process to start fundraising begins. (August) Board approved the hiring of Colin Oglesbay of Dwyer/Oglesbay in Minneapolis to write a Request for Proposal (RFP) for Design/Build Contractors. (September) First donation towards the capital campaign was received. (November) Kick Off Celebration held at American Legion with 350 people in attendance. There was over \$200,000 raised at this event alone. (December) Year ends with \$750,000 raised in cash and pledges.

2016 (January) "Every Member Counts", the fundraiser portion of the capital campaign which is geared towards Senior



Center members is launched. (February) RFP approved by Board of Directors. Mandatory meeting of contractors interested in bidding the project with bids due on April 4. (March) Event held at Vintage Ballroom

for top level donors in an effort to engage their assistance in solicitations. (April) Interviews held on April 22nd for prospective contractors. Healy Construction, Procon and Met-Con were all interviewed. (May) Met-Con hired at the May Board meeting. (June) Campaign topped \$1M. Met-Con signed

contract to handle Phase One of the building project. (September) Sent letters to City of Faribault and also to Rice County for funding support. (October) Receipt of inkind gift of glass from Sage-Glass valued at \$50,000. (November) Presented requests City and County. (December) Funds approved from City of Faribault and also



Rice County which triggered matching money equal to it. Campaign ends 2016 with \$1.39M

2017-(February) State Bank made a donation of 4 acres of land. (April) Property sold to S. MN Woodcraft for



\$130,000. Eviction notices given to renters of city-owned homes which are adjacent to Sr. Center expansion property. (May) Building plans finalized, bids advertised and due back on May 17th. Fundraising currently at \$1.5M. (June) New



staff, Deb Kauffmann, hired and begins on June 22nd. Request made to Daikin for in-kind gift of HVAC units. (July) City council began process of replatting and rezoning the expansion property. (September) Kathy Dodds hired as manager of Fashions on Central. City council approved amending its Comprehensive Plan to rezone Buckham Center block to Central

Business District (CBD) and issued building permits for FASC to proceed. Initial meeting held with State Bank of Faribault and Reliance Bank to discuss construction loan options. Daikin Applied informed us of their intent to donate three HVAC units to the Senior Center. (October) Ground-breaking held on the 3rd. Board approved the contract with Met-Con and construction timeline with completion date anticipated in Nov. 2018. Loan proposal from State Bank of Faribault and Reliance Bank received and approved. House

demo, site prep, foundation and block work begins. (November) Steel work started. Campaign ends 2017 with \$1.5M



2018- (January) Roof joists, beams and decking work begins on new building. Construction continues through the winter. (March) Ductwork, roof drains and underground water and



sprinkler lines roughed in. Application made to Bremer Foundation for Hearing Loop. (April) Concrete floor poured, interior wall studs installed and sheet rocked, exterior brick completed. (May) Received donation of furniture from former Boston's Restaurant from Joe

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Kathryn Donahue. Interior work in full force, parking lot and storm water drainage in progress. Notice received from Mardag Foundation that we received a \$25,000 grant to pur-



chase furniture for conference room. Site visit with Bremer Foundation representative. Mona Kaiser named Heritage Days Grand Marshall for 2018. (June) Painting in progress,



doors, sinks, lights and windows installed. First lift of asphalt laid. Heritage Days Open House honoring Mona Kaiser held on June 13. (July) Wall coverings hung, cabinets and floor coverings installed. Landscaping started.

(August) Moved offices and began to use new front door on August 13. Bremer Foundation grant received for \$100,000 to install Hearing Loop and related AV equipment. Demo begins to original building. (September) Name change to Buckham West announced in Sept/Oct newsletter. Damage to electrical conduit under new fitness studio area and construction on hold until repairs made. Tornado hits area. Damage here on EIFS and roof. Repairs to be made in spring. (October) Concrete

footings poured for fitness studio, steel columns set and roof work done. New job Supt on site- Bob Ozmun. (November) Exterior wall to fitness studio is



up, EIFS put on. (December) Poured concrete in fitness studio, windows installed, sheetrock and electrical work done. Painting, new lights and sprinkler system done in existing Center. Capital Campaign ends 2018 with \$1.6M.



Concrete and block work happening on the sidewalk and garbage enclosure

2019- (January) Painting, carpet and lights installed in fitness studio. Hearing Loop and AV technology work happening. Signed docs at Reliance Bank for construction loan on Jan. 15. Temporary CO given by City inspector to occupy fitness area on Jan. 24.(May) Second lift of asphalt laid. (June) Received final Certificate of Occupancy. (September) Work on Recognition Wall in progress, led by Jeff Jarvis. (December) Open House and Ribbon Cutting held on December 11th.

Ribbon Cutting Celebration December 11, 2020



2020 Recap: The year of the COVID-19 Pandemic

January-March 16 Full schedule with regular program offerings and attendance held from Jan 1-Mar 17.

March: (17th) Emergency Board meeting to address announcement of government shutdown due to COVID-19 pandemic. BW and Fashions on Central closed same day to public. All programs and services cancelled indefinitely, with the exception of the Meals on Wheels program and a modified SEMCAC congregate program. This will be changed to a Curbside Pickup meal. Community Center and Library also closed to the public.

April: (1st) Announcement of Payroll Protection Program (PPP) which is a federally funded forgivable loan that will financially support businesses and agencies to continue to make payroll and avoid layoffs during shut down. Funding approved for BW in amount of \$23,267.01 through State Bank of Faribault. All hourly staff to stay home for eight weeks. (13th) BW Board meeting-continuing that building remains closed to public for another month. (22nd) Volunteer recognition cancelled and changed to Drive Up model.

May: (13th) Foot Clinic appts resume. (27th) Rice County CARES grant application submitted with funds to be used for small business financial support. Application done under Fashions on Central.

June: (4th) Fashions on Central re-opens Tuesdays and Saturdays, with COVID safety protocol in place. Meditation and Caregiver Support Groups resume meeting this month. (25th) Coffee Shop reunion held in Central Park. (11th) Drive



up volunteer recognition held. Hourly staff returns to work limited hours & begins to receive unemployment benefits.

July: (10th) City of

Faribault small business CARES grant application due. Also applied for this for Fashions on Central. Money to be used for emergency roof repairs. (13th) Foot Clinic, Caregiver Support Group and Meditation Group return. (30th) second Coffee Shop Reunion in Central Park.

September: (10th) third/final Coffee Shop Reunion in Central Park, (24th) Coffee Shop re-opens two days/week. Appllied for and received \$19,000 from City of Faribault's CARES non-profit funds.

October: Board approves giving



members a free year of membership for 2021. (6th) Medicare Basics class is taught with class members in person and instruction done virtually. (9th) A case of COVID at Fashions on Central caused the doors to be closed again. (14th) Coffee Shop re-opens on Mondays and Thursdays to the public. Covid safety protocols in place.

November: (18th) Fashions on Central re-opens on Tuesdays & Saturdays from 11-5pm, (20th) due to another surge



of Covid infections there were more closures at Buckham West: Coffee Shop, Meditation, Caregiver Support Group. Rice County allocated funds through the CARES small business fund to assist with expenses at FOC.

December: (2nd) First in-person presentation held when Pat Heydon taught Honoring Choices class. Awarded \$25,000 from Mardag/Mairs Foundation with funds to be used at organization's discretion.

January-March, 2021: Store re-opened Jan 1, coffee shop re-opened Jan. 11, Second round of PPP money applied for and received= \$22,574.37. Rice County awards additional Business Relief funds to be used for FOC operations=\$5,000. City of Faribault HRA awards funds to assist with expenses of FOC roof

replacement =\$7,578.



Because there were mandatory operational shut downs and building closures in 2020 due to the COVID-19 pandemic, many people and places had no source of income. So in order to support individuals, businesses and non-profits, the federal and state government created ways to fund these entities with a variety of grant opportunities.

Buckham West also had lost income due to the pandemic. There were no memberships, no fundraisers or programs that were the normal funding sources. In addition, Fashions on Central, the main funding source for BW was closed for many months. So in order to continue to pay the operating expenses, Buckham West applied for and received some of the special COVID related funds. The breakdown of those funds is detailed in the table below.

	Special Money Requests in 2020-21				
	Rec'd	Grant Name	From	Amount received	Use
1	Apr-20	PPP-first round	State Bank	\$23,200.00	general operating
2	Sep-20	CARES-FoC (small business fund)	City of Faribault	\$5,000.00	FoC emergency roof repairs
3	Sep-20	CARES- BW (non-profit fund)	City of Faribault	\$19,000.00	general operating
4	Nov-20	CARES-BW (small business fund)	Rice County	\$2,748.26	FoC general operating
5	Dec-20	Mardag/Mairs	Mairs Foundation	\$25,000.00	general operating or roof replacement
6	Jan-21	PPP-second round	State Bank	\$22,574.38	general operating
7	Mar-21	Business Relief Payments-FOC	Rice County	\$5,000.00	FOC general operating
9	Mar-21	Downtown Rehab	City of Faribault	\$7,578.00	FoC Roof replacement
FoC-Fashions on Central		TOTAL RECEIVED	\$110,100.64		
BW-Buckham West CARES- a special federal COVID fund					

2020 Balance Sheet

ASSETS Current Assets	
Checking/Savings	
101 · Checking	101,865.73
105 · Petty Cash	200.00
Total Checking/Savings	102,065.73
Other Current Assets	
188 · Edward Jones - MM Advisory	6.49
187 · Edward Jones - Mutual Funds	290,675.59
Total Other Current Assets	290,682.08
Total Current Assets	392,747.81
Fixed Assets	
150 · Building & Equipment	3,097,093.54
151 · Accumulated Depreciation	(609,809.40)
Total Fixed Assets	2,487,284.14
Other Assets	
186 · Checking - restricted	58,634.74
Total Other Assets	58,634.74
TOTAL ASSETS	2,938,666.69
LIABILITIES & EQUITY Liabilities Current Liabilities Other Current Liabilities 210 · FICA/Fed Withholding 211 · MN Withholding 213 · MN U/C Payable	1,879.94 190.00 16.00
Total Other Current Liabilities	2,085.94
Total Current Liabilities	2,085.94
Long Term Liabilities	
270 · Note payable - Building	310,227.87
271 · Note payable -PPP	23,200.00
Total Long Term Liabilities	333,427.87
Total Liabilities	335,513.81
Equity 292 · Temp Rest Bldg Net Assets 290 · Unrestricted Net Assets Net Income	58,634.74 2,484,349.06 60,169.08
Total Equity	2,603,152.88
TOTAL LIABILITIES & EQUITY	2,938,666.69

2020 Profit and Loss Statement

	Jan - Dec 20	Budget	\$ Over Budget
Income			
300 · Advertising income	1,605.00	3,850.00	(2,245.00)
305 · City of Faribault income	40,000.00	40,000.00	0.00
306 · Fashions on Central	25,565.09	55,000.00	(29,434.91)
307 · Contributions	75,656.40	4,000.00	71,656.40
308 · Escort Service	6,976.00	6,500.00	476.00
310 · Fund raising income	192.00	5,000.00	(4,808.00)
311 · Building donations	57,869.26	0.00	57,869.26
315 · Grant income	26,891.26	0.00	26,891.26
320 · Interest income	19.59	220.00	(200.41)
325 · Membership fees	10,320.00	30,000.00	(19,680.00)
326 · Miscellaneous income	89.03	0.00	89.03
330 · Other income	535.00	0.00	535.00
331 · Trips	2,750.00	1,000.00	1,750.00
340 · Rent - apartment	16,944.50	14,700.00	2,244.50
339 · Rent - facility	0.00	5,000.00	(5,000.00)
341 · Rice County revenue	6,151.00	6,200.00	(49.00)
345 · SEMCAC income	17,542.50	16,500.00	1,042.50
357 · Program income	3,396.84	11,000.00	(7,603.16)
358 · Defensive Driving income	1,915.00	6,000.00	(4,085.00)
398 · Dividend income	11,759.30	0.00	11,759.30
397 · Gain(loss) on investment sales	3,484.36	0.00	3,484.36
399 · Increase in market value of inv	15,791.25	0.00	15,791.25
Total Income	325,453.38	204,970.00	120,483.38
Expense			
509 · Contract labor	4,768.00	3,000.00	1,768.00
501 · Advertising	39.91	250.00	(210.09)
506 · Bank charges	54.00	50.00	4.00
510 · Depreciation	96,135.14	87,129.00	9,006.14
511 · Dues & subscriptions	186.80	1,000.00	(813.20)
525 · Insurance	10,377.00	11,000.00	(623.00)
526 · Interest	20,697.20	16,000.00	4,697.20
530 · Janitorial service	361.27	300.00	61.27
535 · Legal & accounting	5,511.00	5,000.00	511.00
536 · License & permits	0.00	250.00	(250.00)
539 · Management fee - rental	650.00	0.00	650.00
540 · Mileage & meal reimbursement	0.00	100.00	(100.00)
541 · Miscellaneous	125.55	200.00	(74.45)
550 · Office supplies	3,233.18	4,000.00	(766.82)
555 · Postage & shipping	1,553.11	2,000.00	(446.89)
556 · Printing	900.37	3,300.00	(2,399.63)
557 · Program expense	4,403.35	7,000.00	(2,596.65)
558 · Defensive Driving expense	1,500.00	4,500.00	(3,000.00)
566 · Repairs & maintenance	3,334.41	3,500.00	(165.59)
573 · Simple IRA Match	2,554.57	3,350.00	(795.43)
574 · Taxes - real estate	3,344.00	2,800.00	544.00
575 · Taxes - payroll	9,816.24	9,000.00	816.24
577 · Telephone	3,284.48	3,500.00	(215.52)
585 · Utilities	6,226.97	5,000.00	1,226.97
591 · Wages	86,227.75	112,200.00	(25,972.25)
Fotal Expense	265,284.30	284,429.00	(19,144.70)
Income	60,169.08	(79,459.00)	139,628.08

2021 Budget

Income	
City of Faribault	\$42,000
Fashions on Central	\$33,600
Contribution/Donations	\$15,000
Funeral Escort	\$6,500
Fund raising	\$5,000
Membership fees	\$28,000
Interest income	\$220
Apartment rental	\$16,000
Facility rental	\$2,000
Rice County	\$6,000
SEMCAC income	\$16,000
Program Income	\$4,000
Def. Driving	\$4,000
Total Income	\$178,320
Expense	
Contract labor	\$3,000
Advertising	\$250
Bank charges	\$50
Dues & subscriptions	\$1,000
Insurance	\$11,000
Loan payment	\$30,000
Janitorial	\$300
Legal & accounting	\$6,000
Licenses/permits	\$250
Mileage & meal	\$100
Miscellaneous	\$200
Office supplies	\$3,500
Postage & shipping	\$1,000
Printing	\$250
Program supplies	\$3,000
Defensive Driving	\$3,500
Repairs & maintenance	\$3,000
Simple IRA Match	\$3,000
Taxes - real estate	\$3,300
Taxes - payroll	\$7,439
Telephone	\$3,500
Utilities	\$6,500
Wages-staff	\$90,716
Total Expenses	\$180,855
Net Income	-\$2,535
Depreciation	\$96,002